#### Analytics to Support Business Decision in Traditional Industry

#### 25 May 2014 7<sup>th</sup> R conference (Beijing, China)



# <sup>2</sup> Traditional Industry v.s. E-commerce Industry

- ≻ NOT big data
- Different time series
- > Well defined concentration
- ➤ Relationship: Rep Sales play a role
- > Without/little online purchasing data
- > Machine learning and statistical model
- > Market research based on questionnaire
- > Time of the year matters (for agriculture)

# <sup>3</sup> How Analytics Can Help

- > Business Opportunities
  - Cross-selling
  - Evaluate marketing campaign
  - Target specific population (segmentation)
  - R.O.I of different marketing program and services
  - Understand customer attrition/conversion/retention
  - Predict possible customer reaction before decision implementation
  - •

# <sup>4</sup> Not Academic

- ≻ Dirty data
- > Useful v.s. Accurate
- > Issues of observational study
  - Hard to define control group
  - Missing value
  - Correlation? Causality?

> Gap between "Implication" and "Implementation"

# Scoring System for Customer Retention

- Objective: score customers by the likelihood of retention
- Response: 0/1
- Predictors: categorical, continuous (different scales, all possible historical transactional records)
- Data Size: 10000 x 200



#### <sup>6</sup> 50,000 random t variates, 200 d.f.



Anderson-Darling normality test A = 0.1731, p-value = 0.9281

#### <sup>7</sup> 50,000 random t variates, 200 d.f.



A = 0.1731, p-value = 0.9281

# <sup>8</sup> 5,000 random t variates, 200 d.f.



## <sup>°</sup>500 random t variates, 200 d.f.



Anderson-Darling normality test A = 0.2427, p-value = 0.7672

#### <sup>10</sup> 50 random t variates, 200 d.f.



A = 0.2845, p-value = 0.6156

#### <sup>11</sup> Equal p-values are not all equal



Study 1: Non-meaningful difference, precisely measured.
Study 2: Moderate difference, moderate accuracy.
Study 3: Important difference, poorly measured.
P-values collapse two-dimensional data (mean/sd) down to one dimension

http://www.johnmyleswhite.com/notebook/2012/05/14/criticism-3-of-nhst-essential-information-is-lost-when-transforming-2d-data-into-a-1d-measure/

# <sup>2</sup> A Simulation Study

- 800 farms (i.e. n=800) and 120 survey questions (i.e. G=120) in each dataset
- $i^{th}$  farm is generated from a  $Bernoulli(1, p_i)$
- $ln(\frac{p_i}{1-p_i}) = \beta_0 + \sum_{g=1}^G \mathbf{x_{i,g}^T} \beta_g$ , where  $\beta_0$  is the intercept,  $\mathbf{x_{i,g}}$  is a three dimentional indication vector for question answer and  $\beta_g$
- $\gamma=0.1, 0.25, 0.5, 1$  and 2 and  $\beta_0=-rac{40}{3}\gamma$

$$\beta_{\mathbf{g}} = (1, 0, -1) \times \gamma, g = 1, ..., 40,$$

$$\beta_{\mathbf{g}} = (1, 0, 0) \times \gamma, g = 41, ..., 80.$$

$$\beta_{\mathbf{g}} = (0, 0, 0) \times \gamma, g = 81, \dots, 120.$$

Simulation study result with various values of coefficient  $\gamma$ . Reported are mean and standard deviation of AUC for both methods and mean difference

Coefficient $\gamma$	Group Lasso (mean±sd )	Logistic Regression (mean±sd )
0.1	$0.57\pm0.03$	$0.54\pm0.06$
0.25	$0.71\pm0.02$	$0.64\pm0.04$
0.5	$0.91\pm0.03$	$0.78\pm0.03$
1	$0.92\pm0.01$	$0.82\pm0.02$
2	$0.95\pm0.01$	$0.84\pm0.02$

# <sup>14</sup> Challenges

- Communication
- Approve or change
- 360 degree data
- "Small p" and "Big n"
- Actionable questions
- Short term v.s long term
- Development to implementation

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# <sup>16</sup> **DuPont Pioneer** Pioneer employs statisticians!



# <sup>17</sup> DuPont Pioneer



#### 谢谢! Thank you!